

Joint Strategic Economic Committee 14 February 2017

Security Level:	Confidentia	ıl 🗆 📗	□ Restricted □		Unclassified E	•	Commercially Sensitive □		
Meeting & Date:	Joint Strate	Joint Strategic Economic Committee Meeting – Tuesday, 14 February 2017							
Subject:	Commissio	Commissioning Group Highlight Reports							
Attachments:	None	None							
Author:	Ian Dursto	n		Total no of sheets: 64 (inc cover sheet)					
Papers are provid	Ied for: Approval □ Discussion ■ Information □						nformation \square		
				·					
Summary & Reco	Summary & Recommendation:								

Summary

Highlight Reports for each project and an overall summary table are presented for all LGF and other LEP projects.

These reports had been reviewed in detail by the Commissioning Group on 11 January 2017 and taken to the Board Meeting on 25 January 2017.



Local Growth Fu	und (Growth Dea	als 1 and	2)		
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes
LGF/1516/001/A350	A350 Improvements	WC	Complete	Complete	
LGF/1516/002/A429	A429 Malmesbury	WC	Complete	Complete	
LGF/1516/004/PSP	Porton Science Park	WC	G	G	Construction has commenced – completion due October 2017. Asbestos and electric cables discovered, but not impact on schedule. Marketing website under development.
LGF/1516/005/LSTF	LGF Sustainable Transport Package	SBC	AG	AG	Work progressing to programme. Some minor risks being managed.
LGF/1617/001/A350	A350 Dualling Bypass (Badger – Brook + Chequers)	WC	G	G	Tender process underway to appoint contractor and complete Full Business Case (FBC). Construction due to start in May 2017.
LGF/1617/003/SRT	Swindon Rapid Transit	SBC	G	AG	Draft business case in process of being written. Due for submission to Board in March 2017.
LGF/1617/006/JNC16	M4 Junction 16	SBC	AR	AG	Construction in progress. On track for completion in March 2018.
LGF/1617/007/MH	Mansion House (Corsham)	WC	G	G	Planning application was submitted in November 2016. Running tender process to appoint contractor.
LGF/1617/008/SBX	Swindon Bus Exchange	SBC	R	R	The CPO process has now been successfully concluded with the dismissal of the Judicial Review against the decision to grant the CPO. New programme in process of being developed for February 2017.



LGF/1617/009/YWA	A350 Yarnbrook/ West Ashton Relief Rd	WC	R	R	Ecology for planning application having an impact on programme timescales. More clarity available post next planning committee (potentially 2017).
LGF/16/17/010/JNC17	M4 J17 Capacity Improvement	WC	G	G	Tender process underway to appoint contractor and complete Full Business Case (FBC). Construction due to start in April 2017.
LGF/1617/009/UFB	Ultra Fast Broadband	WC	NA	G	Tender process underway to appoint contractor by April 2017.
LGF/1617/010/SPHC	Salisbury Plain Heritage Centre		NA	G	Dependent on result of application for Heritage Lottery Funding Highlight Report to be produced if project goes ahead.
LGF/1617/011/SMAG	Swindon Museum and Art Gallery		NA	G	Dependent on result of application for Heritage Lottery Funding Highlight Report to be produced if project goes ahead.

Financial Summary:

		2016/2017						
£Ms	Q1	Q2	Q3	Q4				
LGF Profile	0.482 2.547		2.241	4.229	9.499			
LGF Actual	0.065	1.406	1.221		2.692			



Department for Transport – LGF (Growth Deal 1)									
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes				
LGF/1516/003/EV (i)	New Eastern Villages - Great Stall Bridge	SBC	AG	AG	Design work progressing. Dependent on DfT acceptance of modelling (meeting in January).				
LGF/1516/003/EV (iia)	New Eastern Villages - Greenbridge Roundabout (Package 1)	SBC	AG	AG	Construction work due for completion in January 2017.				
LGF/1516/003/EV (iib)	New Eastern Villages -West of A419 (Package 2)	SBC	G	G	No work currently being carried out. Preliminary design due Dec 2018.				
LGF/1516/003/EV (iii)	New Eastern Villages A420 Gablecross	SBC	G	AG	Design work progressing. Atkins developing designs produced by CH2M.				

Financial Summary:

		Total			
£Ms	Q1	Q2	Q3	Q4	
LGF Profile	0.634	0.634 0.775		0.2	1.609
LGF Actual	0.634	0.775	0		1.409



Department for Transport - Retained									
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes				
LGF/1516/003/EV (iv)	New Eastern Villages Southern Connector Road	SBC	G	G	Design work progressing to plan. No current issues.				
LGF/1516/003/EV (v)	New Eastern Villages White Hart Junction	SBC	G	G	Design work progressing to plan. Revised layout to go to Programme Board for approval.				
LGF/1516/003/EV (vi)	New Eastern Villages Business Case	SBC	G	G	Comments on 2014 Base Swindon Transport Model received from DfT and reviewed by Atkins. Meeting in January 2017 to discuss with DfT.				
LGF/1617/002/WI	Wichelstowe Infrastructure	SBC	G	G	DfT Retained Scheme. Commencement of work dependent on Joint Venture agreement. Highlight Report to be produced when work starts.				
LGF/1617/004/CSH	Chippenham Station Hub	WC	AG	AG	Discussions held with DfT on delivering ticket office phase prior to approval of FBC for full project. DfT have indicated would require approval by LEP first.				

Financial Summary:

		Total			
£Ms	Q1	Q2	Q3	Q4	
LGF Profile	0.152	0.068	0.18	0.64	1.04
LGF Actual	0.089	0.08	0		0.169



City Deal					
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes
LGF/1516/006/CD	Higher Futures	WC & SBC	AR	AR	Achievement of outputs is proving slow. Discussions held with BEIS. Paper being produced for Commissioning Group and Board.

Careers and Enterprise Company (CEC)									
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes				
LEP/GEN/001/CEC	Enterprise Advisor Network	WC & SBC	G	G	Project going well with 40 schools/colleges & 34 Enterprise Advisers officially engaged with EAN since delivery began Jan 2016.				

Department of Business Energy and Industrial Strategy (BEIS)								
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes			
LEP/GEN/002/GH	Growth Hub	LEP	AG	AG	RIKA Digital appointed to project manage and produce specification for portal development.			

Financial Summary: Please see individual reports



Growing Places Infrastructure Fund (GPIF)									
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes				
LEP/GPIF/001/CAS	GPIF – Castledown Business Park	WC	G	G	£2.54m loan paid to project in 14/15. Repayment when funding is required to satisfy the drawdown requirements of other projects as they come forward.				
LEP/GPIF/002/KIM	GPIF - Kimmerfields	FSL	AR	AR	Funding agreement has been signed, but release of monies was dependent on recipient entering into their own funding agreement with a developer by the end of 2016. A request from Swindon Borough Council has been granted to defer this requirement to March 2018.				
LEP/GPIF/003/PL	GPIF – Park Lane Corsham	Bath ASU	AG	AG	Delays have been experienced in signing the funding agreement due to issues with the security provided by the recipient. A funding agreement is being discussed with Bath ASU.				
LEP/GPIF/004/WCH	GPIF - Wichelstowe	SBC	AG	AG	There have been issues with the recipient over the complexity of the required funding agreement. A more simplified version is being looked at with discussions taking place between recipient and Ashfords.				

Financial Summary: Graph shows that cash flow results in >£1m available for additional project/s





<u>Key</u>

Project Status

Red	Amber Red	Amber Green	Green	
R	AR	AG	G	

See below for RAG rating methodology

Direction of Travel



Project status expected to remain same going forward



Project status expected to improve going forward



Project status expected to get worse going forward

Milestones

BLUE - complete, GREEN - on track, AMBER - at risk, RED - will be late/is late.



RAG Rating

		Impact			
		1	2	3	4
		(Low)			(High)
	1				
	(Likely)				
Probability	2				
ap					
rob					
Р	3				
	4				
	4 (Unlikely)				

The RAG reporting is based on the composite elements of probability and impact (see chart to the left) and splits in to the following categories:

- GREEN: Project considered being on track, to time, quality and cost.
- AMBER-GREEN: Project considered at risk of minor to medium impacts on time, scope and/or cost - requires small mitigating action.
- AMBER-RED: Project considered at risk of medium to major impacts on time, scope and/or cost requires mitigating action.
- RED: Project considered at serious risk of significant impact on time, scope and/or cost. Immediate mitigating action required.

RAG Scoring

RAG rating	Cost	Scope	Time
	Minor cost variance on initial project cost may be present. <1% change in total project cost	t cost may be present. remains unaltered.	
	 Project is experiencing or expected to experience minor cost increases. >1% but <5% on total project cost. 	Project is experiencing or is expected to experience small changes to scope and outputs delivered.	 Project is experiencing or is expected to experience slippage. >30 days but <90days total project slippage
	 Project is experiencing or is expected to experience major increases in total project costs >5% but <10% on total project cost. 	Project is experiencing or is expected to experience major changes to scope and outputs delivered.	 Project is experiencing major slippage and is due to deliver the project outputs and outcomes late. >90 days slippage but <6 Months total project slippage.
 Project is experiencing or is expected to experience significant and major cost increases. >10% on total project cost. 		Project is experiencing or is expected to experience significant change to scope and outputs delivered.	 Project is suffering significant and major delays to delivery. >6 Months total project slippage.

Principles of Overall Project RAG Status

The 'lowest' rating against any of the 3 areas of Cost, Scope or Time will be used for the overall project RAG rating.



Local Growth Fund (Growth Deals 1 and 2)



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/004/PSP	Porton Science Park	Richard Walters	Wiltshire Council	O	G	

Project Description

First phase of construction of Science Park, comprising 45,000 sq. ft. of laboratory and office space. Also construction of initial infrastructure, including services and utilities, for the delivery of later stages of development.

What does our path look like? (Milestones)				Are we on track? (Issues/Risks)
Milestone	Baseline	Revised Baseline (if applicable)	Forecast / Actual	G – Works: Construction commenced (on 10 October). Despite finding asbestos and electric cables under the ground this has been well managed with no overall impact to the
Start on site	May 2016	Oct 2016	Oct 2016	completion date of the project.
Start construction of the frame for the building	Dec 2016	Dec 2016	Dec 2016	G – Marketing: Website under development, to launch alongside of a stone laying ceremony in the spring – re-
Commence full marketing (soft marketing already on-going)	Apr 2016	Jan 2017	Jan 2017	arranged to achieve a better impact. The Communications plan will need to be updated. We have held positive
Complete construction of the frame	Apr 2017	Apr 2017	Apr 2017	discussions with the Tetricus occupiers.
Complete the external envelope	June 2017	June 2017	June 2017	G - Management: Management advisors (Cam Sci) have
Complete the internal work and electrical live testing	Sept 2017	Sept 2017	Sept 2017	been appointed to advice on the overall governance and structure of the Science Park. They will be making their initial
Completion of incubation and innovation centre	Aug 2017	Oct 2017	Oct 2017	presentation in December, and complete their first phase report by the New Year. An ERDF Inception meeting between
				the Project Team and DCLG is anticipated for early December; with the Project Inception Visit Form being submitted to DCLG end of November/early December.



What are we spending?

Total project budget of £9.6m is made up of £4m of LGF funding, £2.6m of Wiltshire Council funding, and £3m ERDF funding.

	2015/2016	2016/2017			2017/18	Total	
£Ms		Q1	Q2	Q3	Q4		
Profile (LGF)		0	£0.667m	£1.133m	£0.4m	£1.8m	£4.0m
Actual (against LGF)		0					

Total project spend to date: £1.06m From Wiltshire Council funding.

What have we done in the past 2 months?

Appointed management advisors to determine optimal structure for the management and governance of the Science Park

- Submitted a change control to SWLEP Commissioning Group
- Managed the discovery of asbestos and electric cables under the ground without adding delay to the overall project
- Working with potential occupiers to confirm occupational terms and user requirements for incubation and Grow On space

What do we need to do in the next 2 months (Actions)

- Update the Communications Plan following move of launch to the Spring
- Arrange Project Inception meeting with DCLG
- Make arrangements for the stone laying ceremony
- Receive and pay invoices from the contractor
- Specify operator requirements

Change Control Notification History

Change Control 1 (CR002)

Agreed in February 2016

Change of schedule to complete in 2016/17 rather than March 2016 with associated financial re-profiling.

Change Control 2 (CR008)

Submitted in October 2016

Changes requested to schedule with completion moved to October 2017 with associated financial re-profiling



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/005/LSTF	LGF Sustainable Transport Package	James Jackson	Swindon Borough Council	AG	AG	

Project Description

Package of sustainable transport schemes (Eastern Flyer cycle/pedestrian route including Covingham Drive cycle route, also 2 crossings at County Road and Garrard Way)

	What does our	path look like? ((Gantt Chart)	
г				

2016/17 Eastern Flyer	Planned	Forecast/Actual
Options assessment	March 16	March 16
Define package of works	April 16	April 16
Prelim drawings	May 16	May 16
Hand over for detail design PD	May 16	June 16
TP consultation route wide	May 16	May 16
C2 surveys	July 16	July 16
Procurement	July/August 16	July/August 16
Deliver improvement	March 17	March 17
2016/17 crossings		
Define package of works	April 16	April 16
Agree delivery mechanism	May 16	May 16
Handover project delivery	May 16	October
Deliver improvements	March 17	March 17
2016/17 Covingham Drive cycle		
route		
Options assessment	March 16	March 16
C2 survey	March 16	March 16
Scope of prelim design highlighting	April 16	April 16
risks		
TP Consultation internal and	April/May 16	June 16
external		

Are we on track? (Issues)

2016/17 Eastern Flyer

G – Delivery programme schedule –on-track

AG – Eastern Flyer Detailed design – Work commenced ongoing project management taking place.

AG – Crossing design – County Road Crossing procurement complete awaiting start date. Garrard Way Crossing final design in progress. Asset management to deliver the scheme with wider junction improvements.



Prelim design	May 16	May 16
Handover for detail design PD	May 16	June 16
Planning Application	July 16	July 16
Detailed design	July 16	July 16
Procurement	September 16	October 16
Deliver improvements	March 17	March 17

What are we spending?

Total project budget = £3.75m made up of £3.75m LGF

Forecast	2015/2016		2016	/2017		2017/18	TOTAL
£Ms		Q1	Q2	Q3	Q4		
LGF Capital Profile	1.227	-0.409	.322	.050	1.310	1.25	3.75
Actual spend incurred	1.227	-0.409	.322	.022			1.162

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 Finalise scheme detail. Planning approval gained Finalise drawings and scope of work Sign off planning conditions 	 Award Tender Start works on site Commence work on identifying 2017/18 programme



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/001/A350	A350 Chippenham Bypass Dualling (Badger-Brook & Chequers)	Robert Murphy	Wiltshire Council	O	G	

like? (Gan	tt Chart)	Are we on track? (Issues/Risks)	
Baseline	Revised Baseline (if applicable)	Forecast/ Actual	G – Costs • Risk: The tender prices received from contractors exceed
Nov 2016	Nov 2016	Nov 2016	the available budget to construct the scheme. Mitigation: The decision to simultaneously tender for both this
Mar 2017	Mar 2017	Mar 2017	scheme and the M4 J17 scheme achieves cost savings in the procurement process, and potentially achieves cost
Mar 2017	Mar 2017	Mar 2017	savings if contractors are willing to provide reduced prices on the basis of economies of scale. In addition, the current
Apr 2017	Apr 2017	Apr 2017	cost estimate is based on a Bill of Quantities with
May 2017	May 2017	May 2017	appropriate allowances for risk.
June 2017	June 2017	June 2017	
July 2017	July 2017	July 2017	
May 2018	May 2018	May 2018	
July 2018	July 2018	July 2018	
Aug 2019	July 2018	July 2018	
Sept 2019	Aug 2018	Aug 2018	
	Baseline Nov 2016 Mar 2017 Mar 2017 Apr 2017 May 2017 June 2017 July 2017 May 2018 July 2018 Aug 2019	Baseline Baseline (if applicable) Nov 2016 Nov 2016 Mar 2017 Mar 2017 Mar 2017 Mar 2017 Apr 2017 Apr 2017 May 2017 May 2017 June 2017 June 2017 July 2017 July 2017 May 2018 July 2018 July 2019 July 2018 Aug 2019 July 2018	Baseline Revised Baseline (if applicable) Forecast/ Actual Nov 2016 Nov 2016 Nov 2016 Mar 2017 Mar 2017 Mar 2017 Mar 2017 Mar 2017 Mar 2017 Apr 2017 Apr 2017 Apr 2017 May 2017 May 2017 May 2017 June 2017 June 2017 June 2017 July 2017 July 2017 July 2017 May 2018 May 2018 July 2018 July 2019 July 2018 July 2018 Aug 2019 July 2018 July 2018



What are we spending?

Total project budget of £7.1m is made up of £7.1m of LGF funding, £TBC (following FBC completion) of Wiltshire Council funding.

	2016/2017			2017/2018	2018/2019	2019/20	Total	
£Ms	Q1	Q2	Q3	Q4				
Profile	£0.193m	£0.155m	£0.161m	£0.161m	£1.134m	£2.683m	£2.613m	£7.1m
Actual	£0.145m	£0.233m	£0.271m					£0.649m

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 Detailed scheme design complete. Draft price list completed. Stage 2 Road Safety Audit completed. Trees and hedgerows work completed. Ducting for telecoms being installed (other public utilities work to be included in main construction works). Badger gate installed and to be closed on 14 December. Tender Pre-Qualification Questionnaire (PQQ) issued. Streetworks notifications being put in place. 	 Draft price list to be subject to further review. Legal team to review final tender documents. PQQs to be returned 12 December and then assessed by PQQ assessment team. Invitation to Tender to be issued 16 January and returned by 28 February. Brief for Full Business Case to be issued to Atkins.

Change Control Notification History

Change Control 1 (CR003)

Agreed in March 2016

Changes to scheme schedule with completion in August 2018 (previously reported at September 2019).

Also changes to overall scheme cost but no change to LGF financial requirements.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction		
LGF/1617/003/SRT	Rapid Transit	James Jackson	James Jackson Swindon Borough Council		AG			
Project Description								
Bus priority measures on the strategic bus corridors linking Wichelstowe, NEV and North Swindon to the town centre								

What does our path look like? (Gantt Chart)									
	Baseline	Actual							
Wichelstowe - Options Assessment report	Updating March 2016	March 2016							
Public/Old Town Consultation stage 1	September 2016	September 2016							
Prepare base model for option testing	October 2016	October 2016							
Appraisal Specification report sent to Independent Technical Adviser	Sept 2016	Sept 2016							
Define Appraisal methodology for LEP	November 2016	November 2016							
Mannington Roundabout further modelling options	November 2016	January 2017							
Old Town further modelling of scheme options	November 2016	January 2017							
Preliminary Design Old Town, Pipers Way, Mannington	December 2016	January 2017							
Develop and submit Business Case	March 2017	March 2017							
Public/Old Town consultation stage 2	January 2017	November 2016							
Seek approval from Strategic Highways Programme Board/LEP	February 2017	February 2017							

Are we on track? (Issues)

Summary and overview

This programme sets out the detail related to the first Bus Rapid Transit route between Wichelstowe and Swindon Town Centre. This is to be delivered during the period 2017/18. During the period 2017/18 an options assessment report for the second corridor will be undertaken. The scheme between Tadpole Farm in north Swindon and the town centre will be defined ready for delivery in 2018/19. Finally a third corridor between New Eastern Villages and the town centre will have an options assessment undertaken during 2018/19, this will take into account the final agreed "design and access strategy" being developed as part of the DfT retained schemes business case.

- **G Programme** High Level consultation has taken place. Scheme development and refined analysis of the scheme is underway. The base year micro-simulation model is being reviewed. Currently awaiting outputs from consultants commissioned to undertake first stages of modelling.
- **G OAR** To be updated following additional survey information and modelling work. Further site visits and internal input developing scheme options.
- **G Budget** Scheme options will be developed in greater detail using the 2016 budget.
- **G ASR and BC scope** Draft Business Case is being written following initial feedback on required approach.



Review and upgrade software and/or setup/calibration for bus priority at Groundwell Road, Wootton Bassett Road, E Wichel Way.	April 2017	April 2017
Handover to project delivery for detailed design.	April 2017	April 2017
Commence process and preparation for start of the procurement exercise.	April 2017	April 2017

What are we spending?

Total project budget = £9.85m made up of £9.85m LGF

£Ms	2016/17	2017/2018	2018/2019	2019/2020	TOTAL
Profiled LGF	0.16	3.28	3.28	3.12	9.85
Actual LGF	0.16				0.16

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 Consultation has taken place with Councillors, general public and businesses. Awaiting gap analysis and update from modelling consultants. 	 Programme – Further consultation and communication with key stakeholders. Including SWLEP/ITA reference need and detail of Business Case development. Scheme progress – Further development of preliminary designs for scheme options identified within the OAR. Agreement to proceed following consultation with Lead Member and SRO.
Change Control Notification History	
Change Control 1 (CR017)	
Submitted in October 2016	

Temporary transfer of £3.12m budget to Jnc 16 project



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction		
LGF/1617/006/JNC16	M4 Junction 16	Tim Mann	Swindon Borough Council	AG	AG			
Project Description								
Junction improvements a	at Junction 16 of the M4, to	improve increased capacity	and reduce congestion					

What does our path look like	? (Milestones)		Are we on track? (Issues/Risks)
		G – Funding – Awaiting decision on GPIF funding.	
Milestone	Forecast	Actual	G – Design – Contractor led design submissions ongoing.
Issue tender (PQQ)	Jan 2016	Jan 2016	AG – Construction – Site compound construction complete. Site
Achieve technical approval	Mar 2016	Mar 2016	and vegetation clearance continues. Construction works have
Issue tender (ITT)	Apr 2016	April 2016	now commenced. G – Programme – On track for completion March 2018
Appoint contractor	Sep 2016	Sept 2016	G – Project Mgt – Comms are ongoing and being well received
Mobilise and commence	Oct 2016	Oct 2016	, ,
construction			
Complete construction	Dec 2017	Mar 2018	

What are we spending?

Total project budget = £12.613m made up of £5.92m LGF and £6.69m SBC/developer contributions

	2015/16	2016/2017			2017/ 18	2018/ 19	2019/ 20	Total	
£Ms		Q1	Q2	Q3	Q4				
Profile (LGF)	0.88	-0.12	0.81	1.5	2.5	3.479		-3.12	5.92
Actual / predicted	0.88	0.15	0.81	0.72					2.56

^{*£3.12} to be paid back to Rapid Transit budget in 2019/20



What have we done this month?	What do we need to do in the next 2 months (Actions)
 Design – First contractor designed items submitted Construction – Compound construction works, Site clearance and access construction, trial holes and surveys Construction works commenced on M4 Eastbound Off Slip Road Project Mgt – Continued comms 	 Funding – Conclude GPIF discussions (TM, Dec 16). Construction – Works to continue on M4 Eastbound Off Slip Road and will commence on northern and southern sections of the Junctions (Dec/Jan 16) Project Mgt – Continue comms (TM, ongoing 16)
Change Control Notification History	
Change Control 1 (CR017) Submitted in October 2016 Temporary transfer of £3.12m budget from Rapid Transit project	



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/007/MH	Mansion House (Corsham)	Kaz Van Den Berg	Wiltshire Council	G	G	

Project Description

Renovation and conversion of Mansion House building in Corsham to create incubation space for businesses working within the digital or innovation sectors and teaching space to facilitate the opportunity to deliver both higher-education courses and schools engagement.

What does our path loc	ok like? (Milesto	nes)	Are we on track? (Issues/Risks)	
Milestone	Baseline	Revised	Forecast/	Programme
		Baseline (if	Actual	
		applicable)		G – Planning application was submitted in November 2016 -
Appoint Project Team	Nov/Dec 2015	Feb 2016	Feb 2016	Mansion House Planning Application Link. Stakeholders and the
Detailed design	May 2016	Oct 2016	Oct 2016	community have until the 30 th December to submit comments. As at 10 th December 2016, 6 comments have been received.
Submit planning	May 2016	Nov 2016	Nov 2016	As at 10 December 2010, 0 comments have been received.
application				
Tender issue	June 2016	Dec 2016	Dec 2016	
Planning application	July 2016	Feb 2017	Feb 2017	
approval				
Contract award	Sept 2016	May 2017	May 2017	
Construction	Sept 2016	June 2017	June 2017	
commence				
Construction complete	June 2017	Dec 2017	Dec 2017	



What are we spending?

Total project budget of £2.5m is made up of LGF funding only. As a local match contribution Wiltshire Council has invested the building, valued at between £1million and £1.5million in to the project.

	2015/2016		2016/	2017	2017/18	2018/19	Total	
£Ms		Q1	Q2	Q3	Q4			
Profile (LGF)	£0.030m	£0.005m	£0.025m	£0.130m	£0.100m	£2.170m	£0.050m	£2.5m
Actual	£0.026m	£0.017m	£0.024m	£0.022m				£0.089m

What have we done this month?

- Prepared and submitted planning application
- Carried out a consultation event at Springfield Leisure Centre
- Intrusive asbestos survey
- Geotechnical survey undertaken
- Transport survey undertaken
- Issued stage 1 construction PIN

What do we need to do in the next 2 months (Actions)

- Prepare operational market engagement event for February
- Surveys to be undertaken: floodrisk; archaeological
- Publicise stage 1 construction tender
- Award stage 1 construction tender

Change Control Notification History

Change Control 1 (CR001)

Agreed in September 2015.

Changes to scope and deliverables.

Change Control 2 (CR009)

Submitted in October 2016

Changes to schedule. Updating the project schedule in line with what ARUP have prepared. Project completion December 2017.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction	
LGF/1617/008/SBX	Swindon Bus Exchange	Deborah Heenan	Swindon Borough	R	R		
			Council				

Project Description

New bus exchange facility to improve connectivity in and around the town, also to improve the attractiveness of the town centre

What does our path look like? (Milestones)

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Milestone	Baseline	Forecast/Actual
Funding Approval (SBC)	2014	Completed
Legal Agreement with Bus	2014	Completed
Operators		
LGF approval	2014	Completed
CPO for land approved	January 2016	February 2016
Carfax Car Park demolition	January 2016	January 2016
completed		
Construction of new Health Centre	February 2016	January 2016
commences		
Concept Design Review		March 2017
completed and stakeholder		
engagement undertaken		
Detailed design completed and	March 2016	June 2017
reserved matters planning		
application submitted		
Stopping up Order for Bus	April 2016	September 2017
Exchange granted		
Planning permission granted	July 2016	September 2017
Build Contract procured	September 2016	March 2018
Temporary Bus Station	December 2016	August 2018
construction start		
Temporary Bus Station opens	March 2017	October 2018

Are we on track? (Issues/Risks)

R – Programme: The CPO process has now been successfully concluded with the dismissal of the Judicial Review against the decision to grant the CPO. This means that the land acquisition process can now be progressed.

The Health Centre element of the scheme is generally progressing to programme, but the handover date of the new building to the NHS has been put back to May 2017. The delays were caused by delay in the discharge of planning conditions and delay with the grant of the pavement/highways licence.

A new programme will be produced by February 2017.

AR – Design: The design review of the Bus Exchange options has commenced, and is expected to be concluded by January 2017. The resulting options will then undergo stakeholder consultation prior to commencing the detailed design process.



Construction start on site	September 2016	October 2018
NHS take possession of new	February 2017	May 2017
Health Centre		
Bus Exchange construction	May 2018	June 2019
completes		

What are we spending?

Total project budget = £6m made up of £3m LGF and £3m SBC/Developer contribution

	2016/2017				2017/18	2018/19	2019/20	Total
£Ms	Q1	Q2	Q3	Q4				
Profile (LGF)	0	0	0	0	0.737	2.063	0.2	3.00
Actual (against LGF)	0	0	0	0				

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 Construction of the new Health Centre is progressing. The JR into the CPO has been held and determined in favour of the scheme promoters. The design review of Bus Exchange and Fleming Way options has commenced, with surveys being undertaken during November. 	 Complete the review of Bus Exchange options. Engage with stakeholders on the options that emerge from the design review. Prepare the design brief ready for issue once the land negotiations have been completed. Commence the process of enforcing the CPO and progressing the land acquisition.



Project Ref Pr	roject Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
	350 Yarnbrook/West Ashton elief Road	Martin Aldam	Wiltshire Council	R	R	

Project Description

Construction of a relief road from the A350 in the Yarnbrook and West Ashton area located to the south east of Trowbridge. The scheme will unlock the Ashton Park development of 2,600 homes and 15ha of employment land.

What does our path look like? (Gantt Chart)

Milestone Baseline **Estimated Date OBC** approval Apr 2015 Apr 2015 Planning application May 2015 May 2015 submission by developer May 2015 to Jan Outline planning application Oct 2017 2016 determination Feb 2016 to May Dec 2016 to Apr S106 agreements 2018 2016 Outline planning permission Feb 2016 to May Apr 2018 2016 approval Procurement / Tendering Sept 2016 to Feb May 2018 to Dec 2018¹ 2017 May 2018 to Dec **Develop Full Business Case** Oct 2016 – May 2017 2018 FBC submission to SWLEP May 2017 Jan 2019 Board July 2017 FBC approval Mar 2019 Detailed design Mar 2017 - Mar Dec 2016 to Apr 2018 2018

Are we on track? (Issues/Risks)

R – Programme / Costs

There continues to be an issue with ecology matters in relation to dealing with the planning application for the Ashton Park strategic site, with a particular focus on the Habitats Directive Assessment. However, it is anticipated that this is nearing a resolution. These issues will have an impact on the scheme's proposed programme (milestones) and spend profile. A 'LGF Project Change Control Notification to SWLEP Commissioning Group' will need to be submitted once there is clarity on the planning application and associated legal agreement(s).

¹ Procurement and Tendering exercise will be carried out by the Developer. LEP role is to ensure VFM.



Construction	•	Apr 2019 to Apr 2021
Opening date	Apr 2021	Apr 2021

What are we spending?

Total project budget of £17.094m (to be refined on completion of the FBC) is made up of £5.5m of LGF funding, and £11.594m private sector funding.

	2016/2017				2017/2018	2018/2019	2019/2020	2020/21	Total
£Ms	Q1	Q2	Q3	Q4					
Profile				£0.117m			£2.283m	£3.1m	£5.5m
Actual	£0.117m								£0.117m

The above profile is subject to the submission and approval of a SWLEP Change Control.

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 Further consideration of the Ashton Park planning application including phasing of the development in relation to the provision of the YWARR. 	 Continue to work through the planning application process (Michael Kilmister, Development Control Team Leader (Central)). Ongoing discussions with the Ashton Park developer regarding scheme delivery (Phil Tilley, Highways Development Control Officer).



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/16/17/010/JNC17	M4 J17 Capacity Improvement	Kingsley Hampton	Wiltshire Council	O	G	

Project Description

Capacity Improvements to M4 Junction 17 in order to support housing development in Chippenham.

What does our path look like	? (Gantt Ch	art)	Are we on track? (Issues/Risks)	
Milestone (* = critical path date)	Baseline	Revised Baseline (if applicable)	Forecast / Actual	G – Programme Highways England has a holding order related to the impact of future development growth in Chippenham on the M4 J17. Subject to ongoing discussions with Highways England, the OBC
Signal specification sent to Highways England/ Skanska	Sept 2016	Sept 2016	Sept 2016	sets out a proportional scheme programme more in line with the original SEP proposition (i.e. delivery 2016/17).
Outline Business Case (OBC) complete	Sept 2016	Oct 2016	Oct 2016	G – Costs
Complete detailed design (for procurement)*	Sept 2016	Oct 2016	Oct 2016	The current LGF allocation of £0.5m has been re-profiled by change control from 2019/20 to 2016/17 (this will be
Issue invitations to submit Participation Requests	Oct 2016	Oct 2016	Oct 2016	predominantly covered by Wiltshire Council cashflow ahead of drawing down the grant).
OBC approval	Nov 2016	Nov 2016	Nov 2016	
Prior Information Notice (PIN) published*	Dec 2016	Dec 2016	Dec 2016	The current high level scheme cost was originally estimated at £1.2 million (The OBC has adjusted to £921K).
Tender recommendation*	Feb 2017	Feb 2017	Feb 2017	Indications are that LIC have expliced and have expected for an
Full Business Case (FBC) submission*	Feb 2017	Feb 2017	Feb 2017	Indications are that HE have applied and been successful for an internal (HE) funding stream and have potentially secured monies required to complete the scheme. Formal confirmation of this offer
FBC approval*	Jan 2017	Mar 2017	Mar 2017	is being sought.
Main construction start*	June 2017	June 2017	June 2017	
Construction complete*	Oct 2017	Aug 2017	Aug 2017	



Opening date	Oct 2017	Aug 2017	Aug 2017
' <u> </u>			

What are we spending?

Total project budget of £0.921m (to be refined on completion of the FBC) is made up of £0.5m of LGF funding, and £0.7m Highways England funding (to be confirmed).

	2016/2017			2017/2018	2018/2019	2019/2020	Total	
£Ms	Q1	Q2	Q3	Q4				
Profile	£0.036m	£0.1m					£0.364m	£0.5m
Actual	£0.037m	£0.015m	£0.024m					£0.077m

Total project spend to date: £0.077m

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 OBC received OBC comments from ITA OBC submitted to SWLEP commissioning Group OBC Approved Detailed designs submitted to HE Submitted Section 6 	 Submitted Section 6 await response from HE Seek confirmation of potential funding from HE Initiate Tender process (Highways Asset Management & Commissioning)

Change Control Notification History

Change Control 1 (CR010)

Submitted in October 2016

Changes requested to schedule. To enable M4 Junction 17 Improvements to be delivered and completed in 2017/18 instead of 2019/20 as originally planned. Project completion scheduled for August 2017.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/009/UFB	Ultrafast Broadband	Sarah Cosentino	Wiltshire Council (Wiltshire Online (WOL) Team)	N/A	G	

Project Description

To procure and deploy an Ultrafast / NGA broadband solution in Wiltshire.

What does our path look like? (Milestones)			Are we on track? (Issues/Risks)
Milestone	Baseline	Forecast/Actual	G - Programme: ITT launched - On schedule.
BDUK "B2" Assurance	Nov 2016	Nov 2016	
Checkpoint passed			
OJEU ITT Scheduled	Nov 2016	Nov 2016	
Launch			
Closing date for Bidder	Dec 2016	Dec 2016	
Signed "Expression of			
Interest"			
ITT Bidder Response	Feb 2017	Feb 2017	
deadline			
Bidder Evaluation Process	Mar 2017	Mar 2017	
Contract Finalisation	Mar 2017	Mar 2017	
BDUK Assurance	Mar 2017	Mar 2017	
Checkpoint "C"			
Contract Signature / Sealing	Apr 2017	Apr 2017	



information will follow regarding deployment milestones, phasing of rollout, etc, once the delivery model has been received and the contract has been awarded to a supplier.

What are we spending?

Total project budget of £3m is made up of £1m of LGF funding, and £2m of BDUK grant funding

		Total			
£Ms	Q1	Q2	Q3	Q4	
Profile (LGF)			£0.5m	£0.5m	£1m
Actual (against LGF)					

What have we done in the past 2 months?

- "Open Market Review OMR" with all known industry suppliers, to determine their commercial build intent for the next three years.
- Public Consultation on NGA Broadband concluded 3rd October.
- Supplier Engagement Event at County Hall on 21st September.
- Liaise with Economy & Regeneration colleagues to identify eligible areas of strategic importance.
- ITT Pre-procurement activities with Procurement & Legal team colleagues. (Contract & OJEU ITT Schedules.)
- EU State Aid Compliance activities (as per the new 2016 State Aid notification) to establish the eligible intervention area ("white") premises.
- LGF Project Initiation Document (PID) drafted.

What do we need to do in the next 2 months (Actions)

- ITT Bidder clarification process from 28th November 2016 to 13th February 2017 – two way dialogue with all potential bidders.
- Signed Bidders "Expression of Interest" and "Code of Conduct" deadline 28th December 2016.
- ITT Process 12 + weeks commencing 28th November 2016, moving towards bidder evaluation in February 2017.
- Tailored Public Consultation responses to residents, communities and suppliers.
- Publish new NGA Maps and State Aid Public Consultation Closure Report.



Department for Transport – LGF (Growth Deal 1)



	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction		
Project Ref								
LGF/1516/003/EV(i)	New Eastern Villages Great Stall Bridge	Peter Morgan	Swindon Borough Council	AG	AG			
Project Description								
New bridge across the	A419 connecting the NEV site with	East Swindon						

What does our path look like? (Milestones)

Milestone	Baseline	Revised Baseline	Forecast/Actual
Viability Review	n/a	March 2016	March 2016
Preliminary design completed	July 2016	March 2017	March 2017
Planning application granted	August 2017	October 2017	October 2017
(SoS call in/Public Inquiry)	August 2018	October 2018	October 2018
D&B Tender Process	n/a	December 2017	December 2017
Detailed Design	August 2019	December 2018	December 2018
Construction commence	January 2021	January 2021	January 2021
Construction complete	May 2022	May 2022	May 2022

Are we on track? (Issues/Risks)

AG- Cost

 Currently within budget however forecast spend profile and LGF grant profile for 2018/19 will need to be reviewed.

AG - Project scope

- Strategic hierarchy review for NEV may result in a change of scope from the original scheme
- Options to be considered for specification include all traffic rather than the original scope of public transport, pedestrian and cycle use.

AG – Programme

- Hierarchy review has been undertaken.
- This review has been commissioned to reflect the outline planning applications submitted for parts of the NEV development.
- See business case highlight report for details of modelling issues



What are we spending?

Total project budget= £17.922m made up of £7.6m LGF and £10.322m SBC/developer contribution

	15-16	16-17				17/18	18/19	19/20	20/21	TOTAL
		Q1	Q2	Q3	Q4					
Approved LGF Profile	0	0	0	0	0	0.5	1.7	4.7	0.7	7.6
Actual Spend Incurred										

What have we done in the last 2 months	What do we need to do in the next 2 months (Actions)
 Commissioned Atkins to carry out preliminary design. Currently in initial stages. Progressed Buildability Contract with HE suppliers. Received modelling report. 	Continue preliminary designConfirm programme.
Change control Notification History	

Change Control 1

Agreed in October 2016

Change of schedule to accommodate design and build programme. End dates are unchanged but interim milestones have moved. Change control request for spend profile to follow.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction				
Swindon Borough	Greenbridge Roundabout	Peter Morgan	Swindon Borough	AG	AG					
Council			Council	AG	AG					
Project Description										
A4312/B4006 junction i	mprovement to increase capacity a	and improve pedestria	n cycle movement							

What does our path look like? (Milestones) Milestone Baseline Fore

Milestone	Baseline	Forecast/Actual
Design completed	25 September 2015	September 15
Tender issued	December 2015	08 December 15
Tender returns	Feb 2016	02 Feb 2016
Start on site	March 2016	April 2016
Complete on site	November 2016	January 2017

Are we on track? (Issues/Risks)

G – Cost – Project still continuing within budget.

G - Quality – Currently no issues with quality.

AG – Time – Programme completion is currently January 2017. Mitigation: continue work with contractor to address slippage issues by ensuring that scheme will complete in January, as per revised programme

What are we spending?

Total project budget = £5.3m made up of £2m LGF and £3.3m SBC/developer contributions

	15-16	16-17				15-16 16-17 17/18 18/1				18/19	19/20	20/21	TOTAL	
		Q1	Q2	Q3	Q4									
Approved LGF Profile	0.591	0.612	0.797			0	0	0	0	2.000				
Actual Spend Incurred (LGF)	0.591	0.612	0.797							2.000				



What have we done in the last 2 months	What do we need to do in the next 2 months (Actions)
 Construction works – drainage, kerbing and swales almost complete Fortnightly highways newsletter has been published Drainage works 95% complete. Kerbing works 100% complete Road foundation 100% complete Surfacing work 100% complete. 	 Construction works to be complete on site. Lessons learnt review.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction				
LGF/1516/003/EV(iib)	New Eastern Villages Mitigation West of A419 Package 2	Peter Morgan	Swindon Borough Council	O	G					
Project Description										
Traffic management me	asures and junction improveme	nts within East Swindon								

/lilestones)		Are we on track? (Issues / Risks)
Baseline	Forecast / Actual	No work currently being carried out
November 2015	November 2015	G – Cost – Project still within original predicted budget.
December 2018	December 2018	Scheme spend estimated to start in 2019/20. Anticipated LEP grant of £0.5m in 19/20 and £1.5m in 20/21.
November	November 2019	G - Quality – Currently no issues with quality.
2019		
March 2021	March 2021	G – Time – Programme still on original path.
	Baseline November 2015 December 2018 November 2019	Baseline Forecast / Actual November 2015 2015 December 2018 November 2018 November 2019

What are we spending?

Total project budget = £2.613m made up of £2m LGF and £0.613m SBC funding/developer contributions

	15-16	16-17			Total	17/18	18/19	19/20	20/21	21/22	TOTAL	
		Q1	Q2	Q3	Q4							
Approved LGF Profile	0	0	0	0	0	0	0	0	0.500	1.500	0	2.000
Actual Spend Incurred	0	0	0									



Project Ref	Project Name	Project Manager	Lead Delivery	Previous	Current	Direction
			Partner			
LGF/1516/003/EV(iii)	New Eastern Villages A420	Robert	Swindon Borough	G	AG	
	Gablecross & Police Station	Sweetnam	Council	9	AG	

Project Description

One of six transport projects to support the construction of 8,000 homes in the New Eastern Villages development to the east of Swindon. This project involves improvements along the length of the existing A420 in the area to accommodate the impact of increased traffic and to preserve journey time reliability on the strategic route.

What does our path look like? (Milestones)

Milestone	Baseline	Revised Baseline	Forecast/Actual
Feasibility modelling	n/a	October 2016	October 2016
Preliminary design	May 2015	March 2017	March 2017
D&B Tender Process	n/a	December 2017	December 2017
Detailed design	March 2016	August 2018	August 2018
Construction commence	August 2016	September 2018	September 2018
Construction complete	August 2018	August 2019	August 2019

Are we on track? (Issues/Risks)

G - Costs

- Feasibility modelling identified outline design has insufficient capacity. Further modelling of alternative junction options should provide clarity.
- **G Quality** Currently no issues with quality.

AG - Time

CH2M commissioned to determine appropriate junction interventions through strategic modelling and local access considerations. Atkins will further develop these designs and the model for planning and construction purposes. A programme for delivery of final designs and schemes is being developed by Atkins, reflective of the work undertaken by CH2M



What are we spending?

Total project budget = £5.368m made up of £2.5m LGF and £2.868m SBC/developer contributions

	15-16		16-	-17		17/18	18/19	19/20	20/21	21/22	TOTAL
		Q1	Q2	Q3	Q4						IOIAL
Approved LGF Profile	0.041	0.022	-0.022	0.000	0.2	0.5	1.5	0.259			2.500
Actual Spend Incurred (LGF)	0.041	0.022	-0.022	0.000							0.041

 Review the modelling report from CH2M Initial meeting held with Atkins regarding preliminary design Review junction options for Gablecross Modelling of junction options Procommend a preferred solution for preliminary design 	What have we done in the last 2 months	What do we need to do in the next 2 months (Actions)
• Recommend a preferred solution for preliminary design	· ·	,

Change Control Notification History

Change Control 1 (CR012)

Agreed in October 2016

Change of schedule to accommodate design and build programme. Project completion moved by 1 year to August 2019.



Department for Transport - Retained



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
DFT/1516/003/EV(iv)	New Eastern Villages	Tom Campbell	Swindon Borough	G	G	1
	Southern Connector Road		Council	G	G	

Project Description

New link road connecting NV with the A419 at Commonhead Interchange

hat does our path look like	? (Milestones)	Are we on track? (Issues/Risks)		
				G - Cost
	Baseline	Revised Baseline	Forecast/Actual	risk mitigation allowance and land costs
Preliminary survey work	n/a	January 2016	February 2016	G – Quality – No quality issues at current time
Preliminary design (Stage 2)	February 2016	May 2017	May 2017	The project is on track to achieve overall
Planning Consent	April 2017	November 2017	November 2017	construction milestone
Land acquisition (CPO) complete	August 2017	February 2019	February 2019	 G –Programme Archaeological remains found on preferred alignment and will require alignment
(SoS call in/Public Inquiry)	May 2018	November 2018	November 2018	amendment. • Historic England to be consulted in Janua
D&B Tender Process	n/a	June 2018	June 2018	2017. New lead consultant reviewing overall
Detailed Design	April 2019	June 2019	June 2019	programme.
Construction Commence	October 2019	October 2019	October 2019	
Construction Complete	March 2021	March 2021	March 2021	



What are we spending?

Total project budget = £20.95m made up of £11.6m LGF and £9.35m SBC/developer contributions

	15-16		16-17			17/18	18/19	19/20	20/21	TOTAL
		Q1	Q2	Q3	Q4					
Profile (LGF)	0	0	0	0	0	0	0	5.800	5.800	11.600
Actual (LGF)	0	0	0	0	0	0	0	0	0	0

What have we done in the last 2 months	What do we need to do in the next 2 months (Actions)
 Begun induction process with new provider, Atkins. Hydrogeological investigations, Arboriculture and geophysical surveys Commissioned breeding bird surveys. Commissioned arboriculture survey Received archaeological geophysical survey results Technical consultation with County Archaeologist Met with Highways England CDF framework contractors Begun land agent procurement process 	 Continue hydrogeological surveys Continue with ecology surveys Consult with Historic England Confirm highway alignment Commission ground investigation surveys Appoint Land Agent to lead land assembly process Further engagement with landowners Complete arboriculture report Agree programme with new provider



Change Control Notification History

Change Control 1 (CR005)

Agreed April 2016

Slip of planning application date by 6 months.

Change Control 2 (CR014)

Submitted in October 2016

Re-baselining of interim milestones in schedule post new procurement strategy. Completion of project remains as March 2021.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
DFT/1516/003/EV(v)	New Eastern Villages White	Peter Morgan	Swindon Borough	G	G	
	Hart Junction		Council	9	9	

Project Description

Improvement of A419/A420 Interchange

What does our path look	like? (Milestone	es)		Are we on track? (Issues/Risks)
Milestone	Baseline	Revised Baseline	Forecast/Actual	 G – Cost Cost estimates will be refined post preliminary design
Preliminary design stage 1 Preliminary design stage 2	February 2015 December 2015	February 2015 March 2017	February 2015 March 2017	 Awaiting update on land costs for CPO Results of the QRA have increased the estimate by £2m
Planning application granted	February 2017	October 2017	October 2017	G - Quality – Currently no issues with quality
Land acquisition (CPO)	June 2017	October 2017	October 2017	G – Time
(SoS call in/Public Inquiry)	February 2018	October 2018	October 2018	
D&B Tender Process	n/a	December 2017	December 2017	Hierarchy review has been undertaken. Revised levent to go to Programme Board for engreyel.
Detailed design	June 2018	December 2018	December 2018	layout to go to Programme Board for approval.
Construction commence	January 2019	March 2019	March 2019	
Construction complete	February 2021	February 2021	February 2021	



What are we spending?

Total project budget = £32.8m made up of £22.5m LGF and £10.3m SBC/developer contributions

	15-16	16-17			17/18	18/19	19/20	20/21	TOTAL	
		Q1	Q2	Q3	Q4					
Approved LGF Profile	0	0	0	0	0.600	0.400	0	11.000	10.500	22.500
Actual Spend Incurred (LGF)	0	0	0	0						

What have we done in the past two months?	What do we need to do in the next 2 months (Actions)
 Commissioned Atkins to carry out preliminary design. Currently in initial stages. Progressed Buildability Contract with HE suppliers. Received modelling report. 	 Continue preliminary design Attend Leaders' Advisory Group & Corporate Management Team to update on decision for signalised roundabout Go to Programme Board for approval of re-modelled design. Confirm programme.

Change control notification history

Change Control 1 (CR006)

Agreed in April 2016

Slip of design milestone 2 by 6 months

Change Control 2 (CR015)

Agreed in October 2016

Change of schedule to accommodate design and build programme – end date unchanged but significant change within the programme. Spend profile change control request to follow



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction			
LGF/1516/003/EV (vi)	New Eastern Villages Business	Laura Jones	Swindon Borough	0	C				
	Case		Council	G	G				
Project Description									
Preparing and presenting	Preparing and presenting the Outline Business Case to DfT to secure full scheme funding approval								

What does our path look like	e? (Milestones)	Are we on track? (Issues/Risks)		
	1 =			
Milestone	Baseline	Revised Baseline	Forecast/Actual	G – Programme: Comments from DfT have been
Management and Commercial	September 2015	September 2015	Completed	received on the 2014 Base Swindon Transport
Case workshops completed				Model. SBC's new professional services consultant
Options Appraisal Report	December 2015	December 2015	Completed	[Atkins] is now in place and has been briefed on the
completed				model/DfT comments. Atkins has reviewed the DfT
Appraisal Specification Report	December 2015	May 2016	Completed	comments and a response has been made to the
completed		,		DfT. A teleconference is being organised to
Submission of OAR and ASR to	December 2015	June 2016	Completed	discuss the Model which will take place in January.
DfT for review	December 2013	Julie 2010	Completed	
	1	D	D	
Receipt of comments from DfT	January 2016	December 2016	December 2016	G – Cost: This work is currently on budget.
and agreement of next stage				, ,
Completion of Outline Business	April 2016	May 2017	May 2017	
Case				
	-			



What are we spending?

Total project budget = £0.5m made up of £0.5m LGF

	2015/2016	2016/2017				Total	2017/18	Total
£Ms		Q1	Q2	Q3	Q4			
Profile (LGF)	0.382	0.057	0.018	0.043		0.500		0.500
Actual (against LGF)	0.382	0.057	0.018					0.457

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 Response made to the DfT on their comments on the LMVR. Atkins review of Base Model completed, and some updates to the Model have been completed in response to the DfT comments. 	 Teleconference with the DfT with a view to agreeing the suitability of the 2014 Base Model. Implement any further amendments to the 2014 Base Model to reflect DfT requirements following teleconference. Commence work on the Future Model scenarios to allow scheme testing as part of the Business Case development.
Change Control Notification History	

Change Control 1 (CR016)

Agreed in October 2016

Changes requested to align with the re-baselining of other NEV schemes to accommodate design and build option. Project completion moved by 6 months to May 2017.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
DFT/1617/004/CSH	Chippenham Station Hub	Rory Bowen	Wiltshire Council	AG	AG	

Project Description

Enhancement of station facilities including increased car parking, railway crossing provision, retail facilities and public realm improvements.

What does our path look like? (N	filestones)		Are we on track? (Issues/Risks)
Activity	Baseline Date	Forecast / Actual	Brogramma
			Programme
Option Assessment Report	June 2016	June 2016	
Appraisal Specification Report	June 2016	June 2016	AG – Q2 return provided to DfT which detailing milestones and
Single Option Selection / Approval in Principle (Predetailed design)	June 2016	June 2016	drawdown profile. DfT have stated that whilst they can accommodate some changes, they do not want the start of works date to move too far.
Network Rail/GWR Workshop - GRIP Risk Register - Gateway report	Oct 2016	Nov 2016	AG – DfT have indicated they will need to appraise the scheme as a whole rather than in phases. Any early phases would need to find other sources of funding or he approved by LEP as value for
Network Rail Programme meeting	Dec 2016	Dec 2016	find other sources of funding or be approved by LEP as value for money.
Viability assessment and technical due diligence	Dec 2016	Dec 2016	AG – Additional viability assessments are due in December which will allow better understand the scale of development that is
Procurement and commencement of GRIP 4/OBC	Sept 2016	Jan 2017	deliverable, the costs, and the appetite of potential development partners. These assessments need to take place before the
Finalise BAPA	Nov 2016	Jan 2017	procurement of the OBC commences.
Outline Business Case	July 2017	July 2017	production of the GBG definitions.
Planning application submitted	Aug 2017	Aug 2017	
Full approval application submitted to DfT	Nov 2017	Nov 2017	
Start of works	Mar 2018	Mar 2018	



Completion of works	Oct 2019	Oct 2019

What are we spending?

Total project budget of £34m is made up of £16m of LGF (DFT Retained) funding, £2m of Wiltshire Council funding (not secured), and £16m private sector funding (not secured).

	2015/2016	2016/2017			2017/2018	2018/2019	2019/20	Total	
£Ms		Q1	Q2	Q3	Q4				
Profile	£0.028m	£0.095m	£0.050m	£0.137m	£0.040m	TBC with DfT	TBC with DfT	TBC with DfT	£0.350m
Actual	£0.028m	£0.032m	£0.062m						£0.122m

What have we done in the last month?	What do we need to do in the next 2 months (Actions)			
 Further project steering group to flesh out risks workshop with Network Rail and GWR. Provided Q2 return to DFT highlighting changes to timescales and funding profile. Procurement of additional viability assessments from WSP and GVA. Met with The Scape Group/Balfour Beatty and are exploring procurement route to access Feasibility stage to assist project development. Conference call with WSP and DfT to explore opportunities on early delivery via GWR proposal 9th December meeting with Network Rail to further working relations on Greater West Programme and Chippenham Station Hub. 	 Assess GVA study on commercial viability of wider scheme. Assess WSP technical due diligence package on car park element of scheme WSP Parsons Brinckerhoff to provide technical note to DfT on underlying economic assumptions WSP/GVA to deliver interim findings on commercial viability 			



Change Control Notification History

Change Control 1 (CR004)

Agreed in March 2016

Changes to phase 1 schedule. Revised schedule to take into account the development and delivery of the SOBC, OAR, and AST.

Change Control 2 (CR011)

Submitted in October 2016

Changes to overall schedule with completion in October 2019.



City Deal



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/006/CD	Swindon & Wiltshire Higher	Mandy Timbrell	LEP Partnership –	AR	AR	_
	Futures		SBC/WC	AN	AN	7

What does our path look like? (Milestones)			Are we on track? (Issues)
Milestone	Baseline	Current Forecast Date	
Marketing/Communications			G – Cost: Spend is within profile
Develop menu for businesses and updated collateral for all audiences, testing with employers and HEI partners	October 2016	October 16	G – Time: Time scales for the revised plan are back to green with the team having made significant progress over the last month.
Mini website goes live	Feb 2016	Jan 2017	AR – Delivery: Largely on track based on revised Implementation
Business Engagement			Plan (IP) and progress being made towards implementation. The
Identify and follow up "quick wins" to show value of programme (case studies)	Jan 2016	Complete	website is due for completion in Jan 17. The programme is behind
Develop KPI tools and set targets for team	April 2016	Complete	in relation to the achievement of learner outputs this financial vear.
Business plan, EE and marketing strategies all aligned and finalised to ensure re-profiled outputs are achieved	Sept 2016	Complete	Target Actual Learner outputs 165 37
Develop pipeline of learners to engage 17/18 through levy opportunity	March 17	March 17	Businesses 35 26 engaged
Develop relationships with key intermediaries to reach micro and SMEs	Dec 2016	Dec 2016	
Military Engagement			Further incured viets
Meet Army HQ education branch	January 2017	Jan 2017	Further issues/risks
Review Learner Engagement Strategy	January 2017	Jan 2017	 Website is critically behind schedule and is having an
Develop marketing collateral for military	December 2016	January 2017	adverse effect on the programme. The new target date for launch is Jan 17.
Identify first cohort of military leavers/ spouses / veterans	March 2017	December 2016	 Skills for the workforce brokerage service may have an
Deliver first courses for military community	April 2017	April 2017	adverse effect on learner numbers, offering free TNA and learning up to level 4. Referral process under



Learning Providers		
Convene strategic group to develop degree apprenticeships	June 2016	September 2016
Team Development		
Develop individual action plans and set KPIs	September 16	Complete
Confirm outputs profile, income and budget	March 2016	Complete
Data and admin systems in place (CRM)	April 2016	Complete

development.

• Learner numbers for 16/17 behind target, but increasing month on month

What are we spending? (Total Project)

	2015/2016	2016/2017			2017/18	2018/19	2019/20	Total	
£Ms		Q1	Q2	Q3	Q4				
Profile (LGF)	£0.374m	£0.77m	£0.075	£0.100m	£0.100m	£0.337m	£0.347m	£0.358m	£1.768m
Actual	£0.320m	£0.078m	£0.072m	£0.54m					£0.469m

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 Presentation to commissioning group to inform deep dive on the 3rd November Employer engagement activity, resulting in an additional 17 engaging with HF from August to November. Further developed the strategy to engage micro and small businesses, continued to engage with intermediaries Presented at Inspire, FSB and TEN, attended 19 networking events. Commenced research into local small and micro businesses, and delivered presentations to some key intermediaries. Further developed systems for reporting 	 Develop case studies and video clips for website and social media Decide on charging model and fees for 2017 Revisit business plan to ensure that we achieve income to sustain the programme past seed funding Develop project plan with clearly identified key drivers for 2017 Identify other sources of income – e.g. bidding for funding to ensure we can continue to provide a service when the grant runs out. Write report to the board based on Commissioning Group
 Meeting with engineering businesses and key intermediaries (NMI, 	meeting, with proposed outputs



ESCO and UKESF) promoting HF as the voice of the employers

- Strategic meeting with Artis and ELTAG resulting in HF leading on the development of a subsector strategy for the polymer industry
- Applied to the manufacturing fund on behalf of two business collaborations
- Delivered Higher Futures leadership and management insight session, in partnership with CIPD to 40 HR managers in Swindon 2nd Nov
- Met with Serco and agreed a referral process which will ensure that Higher Futures is promoted for higher level skills
- Signed two large businesses who require support with apprenticeship levy, with potential for us to upskill a further 75 employees
- Sector-based support to the manufacturing skills crisis, working in partnership with some national agencies to develop a local solution.
- Delivered first military community drop in, follow up session planned for January 2017.
- Developing provision for H4H which will be an ongoing programme delivered at Tedworth House over several years.



Careers and Enterprise Company (CEC)



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GEN/001/CEC	Swindon & Wiltshire Enterprise	Laura Salter	Wiltshire Council &			
	Adviser Network	(Wiltshire Council)	Swindon Borough	G	G	7
			Council			

Project Description

The Enterprise Adviser Network is coordinating and building lasting connections between business, schools and colleges across the LEP area. Volunteer Enterprise Advisers from business work directly with school and college Senior Leadership Team to develop effective employer engagement plans ensuring young people have the skills they need to excel in education and life.

What does our path lo	ok like? (Miles	stones)	Are we on track? (Issues/Risks)
Milestone	Baseline	Forecast/Actual	G – Programme: The SWEAN continues to lead nationally,
Q4 (Jul-Sept 16) claim	October 2016	October 2016 -	exceeding locally set targets of schools/colleges engaged
and financials submitted		complete	and Enterprise Advisers recruited with almost full coverage of
to C&EC and approved			the SWLEP area. Wiltshire Council has restructured and
Routes to Employment	October 2016	October 2016 -	retains the same capacity as is currently available to deliver
Forum		complete	SWEAN and an increased management resource to oversee
National announcement	November	November 2016 -	it. Increasing resilience is a key priority in the restructure to
of CEC Mentoring Fund	2016	complete	ensure that continuity can be ensured for future delivery.
contracts awarded			Changes in staff are being managed through full handovers and introductions to key contacts. The Swindon BC
National Careers Service	December	December 2016 -	Enterprise Coordinator will be moving on from end of
Inspiration & Employer	2016	complete	February and a similar approach will be taken to ensure
Engagement Conference			continuity there.
CEC Mentoring delivery	January 2017	February 2017	
begins			G – Cost : £175,500 spent to date (£33,065 from start-up
Incentive payment due.	March 2017	March 2017	fund). 1st Claim for Q1 Year 2 to be submitted by end of Jan
			2017. Ensuring all EC's remain in post, an incentive payment
			of £25,000 will also be available in March 2017 to support the
			expansion of the EAN.



What are we spending?

£175,500 spent to date from £200,000 Year 1 budget.

Year 2 budget is £175,000

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 Routes to Employment Forum - 42 schools & EAs attended. National Careers Service Inspiration & Employer Engagement Conference. Joint coordination with SWEAN – 20 schools/colleges & EAs attended. Nationwide Financial Awareness sessions (Dec-Mar) - Wiltshire 800 students, Swindon 1,000 students. Apprenticeship Awareness presentations/workshops – 11 schools booked. Your Choices CEIAG Theatre Tour (Nov/Dec) – 18 Wiltshire schools booked. Finance Workshop & Apprenticeship Assemblies (Nov) - 220 students CPD session for EAs delivered by WC Schools Effectiveness (Nov). Coordination/planning of CEC Mentoring fund roll-out across SWLEP. EA feedback surveys issued (Nov) - Dec/Jan review. Virtual school/EAN joint working to support LAC/care leavers in Wiltshire. Quarter 4 (Jul-Sept 16) claim and financials submitted to C&EC and approved. 	 Finalise CEC Mentoring fund project details for early 2017 start. Devizes School, Yr 10 Employability Workshop (Dec 16) Q1 Year 2 financial claim submission (Jan 17) Sign-off risk and communications plan Monitoring and reporting to SWLEP Board, Skills & Talent Sub group, CEC (Jan 17) 1:1 work with EA's, schools& EC's - completing needs analysis/ developing effective employer engagement strategy/increased business engagement and activities to



Department of Business Energy and Industrial Strategy (BEIS)



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GEN/002/GH	Growth Hub	Ian Durston	LEP	AG	AG	

Project Description

Provision of an online portal to sign post businesses to relevant business support provision in the area, both from the private and public sector. Supplemented by number of business support services from Unitary Authorities with Growth Hub portal acting as 'umbrella'.

What does our path look like? (Milestones) Are we on track? (Issues/Risks) Milestone Baseline Forecast/Actual G – **Delivery to date:** Delivery during 15/16 was in partnership LEP Marketing Manager in place with Inspire who managed portal and marketing plus face to face Sept 2016 Sept 2016 service (through Wiltshire Business Support Service Contract). ESIF SME Growth project starts 1 Nov 2016 1 Nov 2016 Complete Portal Project Manager Oct 2016 Dec 2016 AG – Delivery Going Forward: Focus on development of more Commissioning interactive portal using BEIS funding. Need to get resource in Complete Spec for portal development Nov 2016 Feb 2016 place to manage work - commissioning beginning. Current portal Complete procurement process to Dec 2016 Mar 2016 to be maintained by Inspire. Face to face service being separated appoint portal development contractor out and has been commissioned through ESIF SME Growth Complete portal development and TBA project. Contract due to start beginning of November. accept



What are we spending?

	2015/2016	2016/2017			2017/18	Total	
£Ms		Q1	Q2	Q3	Q4		
Profile (BEIS)	0.25	0.027	0.041	0.0685	0.0685	0.205	0.66
Actual (against BEIS)	0.25	0.021	0.010	0.009			0.29

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 Appointed RIKA Digital to project manage and produce specification for portal development Met with BEIS Assistant Director, Karen Leigh, to review Growth Hub status 	 Oversee start up of ESIF SME Growth project Continue current portal maintenance Manage RIKA Digital in production of new portal specification



Growing Places Infrastructure Fund (GPIF)



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/001/CAS	GPIF – Castledown Business	Scott Anderson	Wiltshire Council	G	G	
	Park					

Project Description

Development of latest phases of 33 acre Castledown Business Park in Ludgershall (office, industrial and warehouse uses).

What does our path look like? (Milestones)	Are we on track? (Issues/Risks)
Milestone Baseline Forecast/Actu Repayment of loan to LEP TBA	G – Status: £2.54m loan paid to project in 2014/15. Payment back to LEP originally scheduled for 2015/16 but LEP Board agreed at March 2016 Board Meeting that loan will be repaid when funding is required to satisfy the drawdown requirements of other projects as they come forward.

What are we spending?

£Ms	2014/15	2015/16	2016/17	2017/18
Outgoing Loan	2.54			
Repayment	TBD			

Outgoing loan has been issued

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)						
None	None						



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/002/KIM	GPIF – Kimmerfields	Deborah Heenan	Forward Swindon	AR	AR	

Project Description

Regrading of Fleming Way in order to extend the Central Business District in Swindon town centre as part of the Kimmerfields development.

e? (Milestones)	Are we on track? (Issues/Risks)				
Baseline	Forecast/Actual	AR – Status: £4.5m funding agreement has been signed, but			
Dec 2016	TBA	release of monies is dependent on recipient entering into their			
Jan 2017	ТВА	own funding agreement with a developer by the end of 2016. A request from Swindon Borough Council has been granted to defer this requirement to March 2018.			
	Dec 2016	Baseline Forecast/Actual Dec 2016 TBA			

What are we spending?

£Ms	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Outgoing Loan	0.15	0.384	1.866	2.1					
Repayment						1.0	1.0	1.0	1.5

Outgoing loan has not been issued. Revised schedule to be supplied by Forward Swindon.

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)					
CPO Judicial Challenge has been resolved	 SWLEP Board to decide whether or not to agree to request o extend timescales. 					
	request o exteria timescales.					



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/003/PL	GPIF – Park Lane Corsham	Scott Anderson	Bath ASU	AG	AG	

Project Description

Development of facilities at Bath ASU - a pharmaceutical company based in Corsham.

What does our path look like? (Milestones)			Are we on track? (Issues/Risks)
Milestone	Baseline	Forecast/Actual	AG – Status: £1.85m loan requested. Delays have been
Complete Funding Agreement	Aug 2016	Jan 2017	experienced in signing the funding agreement due to issues with
Issue Loan to Bath ASU	Sept 2016	Jan 2017	the security provided by the recipient. Funding agreement details are
	·		being discussed with Bath ASU.

What are we spending?

£Ms	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Outgoing Loan	1.85								
Repayment			0.65	0.6	0.6				

Outgoing loan has not been issued.

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
Resolved issues around security for loan	Sign funding agreementIssue loan to Bath ASU



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/004/WCH	GPIF – Wichelstowe (Jnc 16)	Tim Mann	Swindon Borough Council	AG	AG	

Project Description

Major improvements to M4 junction 16 slip roads and approaches in order to support delivery of Wichelstowe housing development..

What does our path look like? (Milestones)			Are we on track? (Issues/Risks)
Milestone	Baseline	Forecast/Actual	AG – Status: £2.5m loan requested. There have been issues
Complete Funding Agreement	Aug 2016	Jan 2017	with the recipient over the complexity of the required funding
Issue Loan to Swindon Borough Council	Sept 2016	Jan 2017	agreement. A more simplified version is being looked at with discussions taking place between recipient and Ashfords. Swindon Borough Council may have other competitive sources of
			funding open to them.
What are we spending?			

£Ms	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Outgoing Loan	1.17	1.33							
Repayment					2.5				

Outgoing loan has not been issued.

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
Proposed simplified funding agreement	 Agree funding agreement with Swindon Borough Council Issue loan to Swindon Borough Council